# UNITED NATIONS DEVELOPMENT ASSISTANCE FRAMEWORK (UNDAF)

# Serbia and Montenegro 2005 - 2009

# **CONTENTS**

	Pa	.ge
1. Introduction	3	
2. Signature Page Erreur! Signe	t non défini.	
3. Millennium Development Goals and Country Programme Outcomes	6	
4. Results Section	7	
A Institutional Reform and Public Administration Reform	7	
B Judicial Reform & the Rule of Law	12	
C Sustainable Development	15	
5. Estimated Resource Requirements	18	
6. Monitoring and Evaluation	19	
M&E Framework		
A Institutional Reform and Public Administration Reform	19	
B Judicial Reform & the Rule of Law	28	
C Sustainable development	32	
7. Acronyms and Abbreviations	38	

#### 1. Introduction

What role should the United Nations (UN) system and its agencies, funds and programmes play in helping shape the future of Serbia & Montenegro (SCG)<sup>1</sup>? How can UN system development cooperation have greater long-term impact? The United Nations Development Assistance Framework (UNDAF) below, the first for Serbia & Montenegro, seeks to answer these questions, based on the findings of the Common Country Assessment (CCA) undertaken by the UN in 2003. Due to the special circumstances of Kosovo, no formal UNDAF was prepared separately for the programme cycle.

The CCA found that Serbia & Montenegro (SCG) faced several challenges in its advancement of human development. The conditions in the then Federal Republic of Yugoslavia (FRY) in the 1990s led to a sharp decline in the human development indicators. Shortfalls and gaps in the realisation of economic and social rights – to education, to adequate food, to health, to decent work, to adequate housing – have made citizens increasingly vulnerable to poverty in the past decade. Abuse of political rights led to the institutions being seriously depleted of resources, both human and financial. Cultural rights were not respected as previously decentralised power returned to the central authorities in some parts of the then FRY, often at the expense of the minorities.

To support the efforts in becoming a modern, democratic and European state, which plays a pivotal role in regional stability, the United Nations Country Team (UNCT) <sup>2</sup> in close consultation with the SCG member states, civil society stakeholders, the private sector and the international community, has prepared a United Nations Development Assistance Framework.

#### **Preparation Process**

The United Nations Country Team (UNCT), SCG member states and civil society organisations prepared for the UNDAF by jointly undertaking a 3-day training exercise in September 2003. The UNCT subsequently convened three working groups, one per each outcome area as identified in the CCA, to draft the results matrix. The Office of the Resident Coordinator (ORC) managed the process. A consultative stakeholders' workshop was held in October 2003 to ensure the UNDAF had broad-based ownership and non-resident UN agencies as well as the UN Secretariat were invited to comment. Stakeholders were drawn from the SCG member states, the private sector, development partners, civil society and young people. Guided by the SCG member states' priorities as outlined by the PRSPs of the republics of Montenegro and Serbia, SCG member states' reform strategies, the MDGs and areas of possible future UN cooperation identified by the CCA, stakeholders warmly endorsed these proposals. Final stakeholders' consultations were held in December in Podgorica and Belgrade respectively to comment on the near-final draft. In March 2004 the UNCT held a joint strategy meeting with SCG member states' after which they co-signed the UNDAF with the UNCT. Through this UNDAF process the UNCT hopes it has made a modest contribution to the simplification and harmonisation process on aid delivery underway both internationally and in Serbia & Montenegro.

The UNDAF is grounded in a human rights based approach to developmental issues and strives to bring greater coherence of programmes and increased opportunity for joint initiatives that utilises the UN's comparative advantages. The UN Country Team believes through this strategic approach and results driven support to the national efforts to achieve Serbia and Montenegro's own priorities and needs, as outlined in the Poverty Reduction Strategy Papers (PRSPs), the Economic Reform Agenda for Montenegro, Serbia on the Move, Plans of action for Children in Serbia and in Montenegro, other reform documents of the SCG member states, the Millennium Development Goals (MDGs) and the Millennium Declaration, there will be a greater long-term coherence of UN assistance.

Today Serbia & Montenegro is much different from the one inherited by the victorious democratic forces in October 2000. Constitutional changes have witnessed the FRY replaced by a looser

union of two member states with five competencies remaining at state level: Defence, Foreign Affairs, International Economic Relations, Human and Minority Rights and Internal Economic Relations; the remainder are the prerogative of the two SCG member states: the Republic of Serbia and the Republic of Montenegro. Since

<sup>&</sup>lt;sup>1</sup> The Constitutional Charter of the state union of Serbia & Montenegro (SCG) states that SCG is comprised of two member states: Serbia *and* Montenegro. This document therefore uses the term SCG member states. In accordance with UN Security Council Resolution 1244 Kosovo is under international administration.

<sup>&</sup>lt;sup>2</sup> The UNCT comprises the 11 UN agencies resident in Serbia & Montenegro -- FAO, ICTY, OHCHR, UNDP, UNEP, UN-Habitat, UNHCR, UNICEF, UN Office/Belgrade, WFP, WHO as well as the IOM which collectively interact closely with the resident International Financial Institutions, the IFC, IMF and World Bank.

February 2003 FRY has become known as Serbia & Montenegro. Reforms in Serbia have been underway for three years and for six in Montenegro, which distanced itself from Federal Yugoslav authorities in 1997. Democracy is continually being consolidated in both SCG member states though the fragility of these gains was demonstrated in March 2003 when the Prime Minister of Serbia was assassinated. Nevertheless the signs are encouraging. Refugees are slowly returning to neighbouring countries as relations warm and the highest political authorities renew trust. Successes have also been witnessed through economic reform, economic growth and stability, regional stability, coherent policy evolution, reform of the legislative framework and social reforms. Challenges however remain in key areas: the fight against poverty, the constitution of a modern state based on the rule of law and democratisation, and revitalisation of the economy. To achieve this Serbia and Montenegro are addressing the root causes by focusing on European integration, harmonisation of the constitutions in line with modern states, poverty reduction, social inclusion and accelerated growth, strengthened democratic processes, the fight against organised crime, implementation and institutionalisation of reform, public investments, refugee returns, regional cooperation and combating the proliferation of small arms and light weapons.

The UNDAF translates the key dimensions of the CCA into a common operational framework for development activities upon which individual UN agencies, funds and programmes will formulate their assistance for the five-year period 2005-2009. The UNDAF will guide the UN system's efforts to assist the people of Serbia & Montenegro and the SCG member states as they continue down the reform path towards the Euro-Atlantic mainstream and to achieving international standards. The UNDAF therefore focuses on three areas of cooperation where the UN system best utilises its financial resources, technical expertise and accumulated experience:

- 1. Institutional Reform and Public Administration Reform
- 2. Judicial Reform and the Rule of Law
- 3. Sustainable Development

UN system activities in 2002 accounted for over US\$100 million, which has delivered tangible results appreciated by the then FRY authorities. This figure is predicted to be in the region of US\$300 million for the UNDAF period of 2005-2009. Whilst donor support to the Western Balkans is dwindling and funding shifts from humanitarian to development assistance and from grants to loans, recent events have served as a wake-up call about the fragility of transition and risk of premature donor disengagement.

The UNCT through this UNDAF charts the main areas where the combined strength of the UN system can best be brought to bear in facilitating and supporting sustainable human development change in the country in the years to come, complementary to the efforts of other actors and in full partnership with government at all levels, including with civil society. The UNCT earnestly hopes that this will enable and promote the achievement of the global Millennium Development Goals and other targets subscribed to by Serbia & Montenegro.

#### 2. Signature Page

The United Nations Country Team in Serbia and Montenegro supports the strategic objectives and development plans of the SCG member states to ensure human rights for all and to improve the lives of all citizens, especially those of the most excluded and vulnerable.

We shall work closely with the SCG member states and stakeholders at all levels including development partners, civil society, the private sector and people to support the reform process, the achievement of international standards, European integration, consolidation of peace and democracy and sustainable development.

In pursuing these goals, we will ensure the transparent and accountable use of the resources made available to us for this purpose.

Our collective aspiration is to assist all the peoples of Serbia & Montenegro on their path to their European destiny, which provides a better and brighter future for all.

Done in Belgrade on this 31st day of March 2004 in two original copies in English.

H.E. Mr Goran Svilanović Minister of Foreign Affairs of Serbia & Montenegro

Mr Francis M. O'Donnell

UN Resident Coordinator for Serbia and Montenegro

& UNDP Resident Representative<sup>1</sup>

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Mr Deyan Mihov, UN ICTY Head of Belgrade Office

Mr Christopher Gascon, IQM Chief of Mission

Ms Carolyn Jungr, World Bank Resident Representative

<sup>1</sup> Signing also on behalf of the FAO

### 3. Millennium Development Goals and Country Programme Outcomes\*

1. Eradicate extreme	Extreme poverty is specifically targeted through activities aimed at:
poverty and Hunger	Better social welfare services (1.7.)
	Enabling vulnerable groups to access adequate shelter (1.9)
	• Special budget for children to improve social services for children from poor families (1.10)
	Strengthened employment policies (3.7)
	Support to achieving efficient people-centred public sector aimed at poverty alleviation (1.1)
2. Achieve universal	Considering the relatively high enrolment rates in SCG, efforts are focused on:
primary education	Education quality (1.2 and 1.10)
	• Improved access to education for the most disadvantaged and vulnerable children (1.3) and for children in undeveloped areas (3.6)
3. Promote gender equality	Achievement of the following outcomes directly promotes gender equality and the empowerment of women:
and empower women	Enabling access to education for girls from disadvantaged groups (1.3)
	Prevention and response structures developed to address violence, abuse, neglect and exploitation (2.5)
	Promotion of women's rights (2.6)
	Support to achieving efficient people-centred public sector aims at a higher representation of women in government and other public
	institutions in accordance with international standards (1.1)
4. Reduce child mortality	Reduction of child mortality rates are to be achieved by:
	• Ensured access to quality primary health care (1.4)
	• Proper vaccination (1.5)
	Specific budget allocation for children (1.10)
	Proper care for children provided by primary caregivers at the local level (3.6)
5. Improve maternal	Improved maternal care is seen to be achieved by:
health	Access to quality primary health care and development of protocols for integrated maternal health and safe motherhood (1.4.)
	Effective human rights institutions (2.1 and 2.2)
	Prevention of neglect (2.5) and raising awareness on women's rights (2.6)
6. Combat HIV/AIDS,	Specific outputs (1.8) are designed to combat HIV/AIDS. Results are also expected from the interventions in the health care system
malaria and other diseases	infrastructure, human resources strengthening and drug availability to combat HIV/AIDS and other diseases, like TB (1.4)
7. Ensure environmental	Development of environmental protection policies (1.6), access to adequate housing for the vulnerable (1.9), access to safe drinking water
sustainability	(3.1) and raising awareness about protection of environmental resources and preparedness for natural and man made disasters (3.3), all
	contribute to environmental sustainability.
8. Develop a global	Improved public administration and strengthened capacity to comply with international standards (1.1) and strengthened rule of law (2.1),
partnership for	should provide the basis for a global partnership for development through free trade and financial system that is rule based and non-
development	discriminatory.

<sup>\*</sup> Some Country Programme Outcomes contribute directly or indirectly to the achievement of all 8 MDGs. 1.1 supports the national commitment to good governance and development with the goal of achieving an efficient, accountable and people-centred public sector. 2.1 and 2.2 promote human rights through a strengthened rule of law and enhance equal access to justice. 3.1 supports sustainable development, 3.2 raises people's awareness of their rights.

#### 4. Results Section

#### A Institutional Reform and Public Administration Reform

SCG Priority: Improved quality of, and equitable access to, public services.				
UNDAF Outcome: Efficient, accountable and people-centred public sector				
<b>Country Programme Outcomes</b>	Country Programme Outputs			
1.1. Improved efficiency,	1.1.1. Self-assessment of capacity, using tools such as functional review and Common Assessment Framework, practiced and			
accountability and transparency	integrated into decision-making processes (UNDP)			
in public administration	1.1.2. CSOs involved in monitoring the work of civil service (UNDP)			
(UNDP, WHO)	1.1.3. Competency of civil servants to participate in the policy making, implementation and evaluation process increased (UNDP, WHO)			
	1.1.4. Capacity of the Council of Ministers of SCG & SCG Member States' government institutions to manage human resources strengthened (UNDP, WHO)			
	1.1.5. Structures and processes for strategic public management in the Council of Ministers of SCG & SCG Member States' introduced (UNDP)			
	1.1.6. Administrative processes and access to information relevant to the public interest improved via ICT (UNDP)			
	1.1.7. Managerial capacity of provincial administration of Vojvodina strengthened (UNDP)			
	1.1.8. Capacity of local governments to participate in Council of Ministers of SCG & SCG Member States' policymaking and policy implementation strengthened (UNDP)			
MDGs: 1-8	1.1.9. The Assembly of SCG & SCG Member States' Assemblies' role in providing oversight of public spending strengthened (UNDP)			
	1.1.10. Information systems for data monitoring improved (UNDP, UNCT)			
	1.1.11. SCG member states' health indicator data-base to support evidence based decision making and monitoring of progress			
	towards MDGs developed (WHO)			
D. L C.D A *	1.1.12. Stewardship function of the MoHs strengthened (WHO)			

#### Role of Partners:

Leading SCG & SCG member states' ministries to provide commitment and guidance in identifying capacity needs, and to ensure budgeting incremental government cost sharing over time, Serbian Ministry of Labour, Employment and Social Affairs will continue to manage the Social Innovation Fund. SCG & SCG member states' statistical offices. International partners: EAR, WB, OSCE, SIDA, DFID, Netherlands, Germany, Italy, Austria, Switzerland, OSI, RBF.

WB Country Assistance Strategy (CAS) for SCG will be defined in late 2004, but for the planning purposes a number of projects have been identified preliminary that lead to Restoring macro-economic stability and external balance, and Improving governance and building effective institutions through Public Administration Reform (PAR) at Serbian, Montenegrin and State Union level. Specific outputs: review and chart of the pay system in the central administration, establish government Council for PAR to mobilize political support and ensure operational dimension, formulate strategy and detailed action plan for PAR, strengthen government Secretariat to ensure adequate decision making capacities.

<sup>\*</sup> Role of Partners Note: Inputs in this column are based on available data and will be updated as donor plans are finalized

1.2. Preconditions for optimal	1.2.1.	Development of integrated SCG member states' IECD policies supported (UNICEF)
development for young children	1.2.2.	Needs for alternative models of education and care of preschool children assessed (UNICEF)
ensured (UNICEF)	1.2.3.	Community and parents aware of needs for preschool education (UNICEF)
	1.2.4.	Professional management training models for IECD provided in targeted municipalities (UNICEF)
MDG: 2	1.2.5.	Models of diversified pre-school service established (UNICEF)
	1.2.6.	Professional staff apply new methods of pre-school education (UNICEF)
Role of Partners SCG Member states' ministries in charge of education, in (MoE), health (MoH), and of social welfare/affairs will coordinate and lead the process of development of		

SCG Member states' ministries in charge of education, in (MoE), health (MoH), and of social welfare/affairs will coordinate and lead the process of development of Integrated Early Childhood Development (IECD) Policies and their implementation and monitoring; Professional staff, parents and local civil society organizations will be the key players in ion in raising awareness by community and parents of the need for pre-school education and on the implementation of the new IECD initiatives.

1.3. All children, especially the	1.3.1.	System in place to regularly monitor access to school and school practices of inclusion (UNICEF)
most disadvantaged and	1.3.2.	Protocols, guidelines and models in place for inclusive education policies and practices (UNICEF)
vulnerable ones, have access to	1.3.3.	Education programmes in schools and local communities for improving access and retention rates of Roma and IDPs in
and complete primary		primary education in place (UNHCR, UNICEF)
education of good quality	1.3.4.	Children acquire essential life skills in school (UNICEF)
(UNHCR, UNICEF)	1.3.5.	Gender equality in primary education assessed (UNICEF)
	1.3.6.	Education authorities, teachers, parents and students develop and apply approaches to gender sensitivity, non-
		discrimination, ethnic diversities and equality (UNICEF)
	1.3.7.	Teachers possess skills and knowledge to apply child centred practices in schools (UNICEF)
MDGs: 2 and 3	1.3.8.	Community, parents and students are involved in education monitoring, planning and management (UNICEF)
	1.3.9.	Strong local and SCG member states' commitment for Education for all mobilised and action plans for enhancement
		investment in education developed (UNICEF)
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#### **Role of Partners:**

SCG Member States' ministries in charge of education, with the participation of civil society and international organisations, will lead in education including for budgetary allocation and mechanisms for cost sharing between central and local level. Council for Child Rights in Serbia and Committee for Children's Rights in Montenegro will ensure prioritisation of children in line with Plans of Action for Children and PRSP. CoE, Stability Pact, EAR, WB, OSCE to complement with their programmes and participate in developing strategies. Potential bilateral donors: CIDA, SIDA, Finland, Norway, Greece, Japan, Italy, Luxemburg, SDC, Germany, Austria – to complement with the programmes and to contribute funds for the most disadvantaged children.

WB is preliminary planning to invest in education system at all levels and focusing on qualitative and relevant secondary and higher education, as well as vocational and occupational training.

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1.4. Universal access to quality	1.4.1.	Civil society participation in policy and services design and delivery enhanced (UNICEF, WHO)
primary health care ensured.	1.4.2.	Children, adolescents, women and families possess skills and knowledge to practice healthy lifestyles (UNICEF, WHO)
(UNICEF, WHO)	1.4.3.	Protocols and guidelines for integrated maternal and child health, newborn care, adolescent health, safe motherhood developed (UNICEF, WHO)
	1.4.4.	Improved SCG member states' policy environment for better health (WHO, UNICEF)

MDGs; 4,5 and 6	<ul><li>1.4.5. TB burden in the country reduced and appearance of multi-drug resistant TB prevented (WHO)</li><li>1.4.6. Infrastructure and human resources of the health system strengthened (WHO)</li></ul>
treaties, with special emphasis on se technical and financial support for p identify and mobilize additional nati	pation of Civil Society and international organisations leads on new healthcare legislation in line with international conventions and rvice quality, participation and inclusion of marginalised; International partners (WB, EU, EAR, USAID and INGOs) to provide olicy implementation and monitoring together with Experts' Associations and CSOs. SCG member states' partners are expected to onal sources in order to further the development of activities that will supplement the agreed priorities related to health and jointly itor their implementation, and amend work-plans based on changing needs.

WB is preliminary planning to be engaged in supporting good governance in the health sector, financially sustainable health financing system, also efficient in delivery and access, pharmaceutical policy that ensures safety and quality, transparent supply and access to essential drugs.

and access, pharmaceutical policy that ensures safety and quality, transparent supply and access to essential drugs.			
1.5. 90 percent of children in	1.5.1.	Sustained elimination of polio is sustained (UNICEF, WHO)	
every district of the country	1.5.2.	Elimination of measles and neonatal tetanus (UNICEF, WHO)	
fully protected from vaccine	1.5.3.	Immunization monitoring and communicable diseases' surveillance system improved (UNICEF, WHO,)	
preventable diseases in a	1.5.4.	Special budget allocation for sustainable vaccine supply for all antigens included in the SCG member states' Calendar	
sustainable way (UNICEF,		ensured for the next 5 years (UNICEF, WHO)	
WHO)	1.5.5.	New and under used vaccines introduced into immunization calendar (UNICEF)	
	1.5.6.	Local community teams established for identification of non-vaccinated children (UNICEF, WHO)	
MDG: 4	1.5.7.	Non-vaccinated children identified, vaccinated and included into social systems (UNICEF)	

#### **Role of Partners:**

Ministries of Health, Institutes of Public Health work via established Inter-sectoral Immunization Committees which coordinate all activities related to immunization. Health Insurance Fund to ensure that all vaccines are available to all children free of charge; CSOs to assist in identifying non-vaccinated children and to raise awareness. Demand for immunisation created jointly by media, CSOs and professionals working in the area.

1.6. Environmental health and	1.6.1.	SCG member states' Food and Nutrition Action Plans in place, with special emphasis on Food Safety (FAO, UNICEF,
environmental protection		WHO)
policies developed and	1.6.2.	Protocols and guidelines for proper child nutrition practice developed (UNICEF, WHO)
management systems in place at	1.6.3.	Legislation on Iodine deficiency disorders enhanced (UNICEF, WHO)
all levels (FAO, UNDP, UNEP, UNICEF, WHO)	1.6.4.	Established monitoring system for Universal Salt Iodization (UNICEF)
	1.6.5.	International Code for Breast milk Substitutes adopted (UNICEF, WHO)
	1.6.6.	Inter-sectoral bodies for tobacco-control fully functional, implementing the SCG member states' Tobacco Control Policy
		(WHO)
	1.6.7.	National Environmental Health Action Plan developed, implemented and monitored (UNDP, UNEP, WHO)

MDGs: 4 and 7	5.8. SCG member states' plans of action for Children Environmental Health developed, implemented and monitored (UN WHO)	VICEF,
	5.9. Strengthened SCG member states' capacities for sustainable consumption and clear production (UNEP)	
	5.10. SCG member states' policies and strategies for environmental protection aligned with international agreements and	
	country implementation plans developed (UNDP, UNEP, WHO)	
Role of Partners:		
	ions for IDD and Breastfeeding will coordinate implementation of IDD and Breastfeeding promotion in the country, health alth centres), consumers' associations and CSOs participate including in the monitoring of universal salt iodisation and	staff
	or Breastmilk Substitutes. SCG Member States' ministries in charge of environment, health, agriculture, trade, SCG membe	ar
	& Breastfeeding, Consumers' Associations, CBOs. Potential partners: Stability Pact, EAR, USAID.	<i>'</i> 1
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1.7. Improved access to high-	7.1. Standards of care, protection and service delivery are upgraded, officially endorsed and applied in practice (UNICEF	7)
quality social welfare systems	7.2. Outreach capacity of social services is increased in poor municipalities (UNHCR, UNICEF)	
with focus on excluded people	7.3. Protocols of cooperation between both member states' social services and NGOs in social protection are developed a	and
(UNDP, UNHCR, UNICEF)	implemented (UNDP, UNICEF)	
	7.4. Models of multidisciplinary work are developed and implemented, and become integral part of social protection work standards and practice (UNICEF)	king
MDG: 1	7.5. Provision of improved and innovative social services through Social Innovation Fund also aiming at fostering public-partnership (UNDP)	-NGO
Role of Partners:		
Member States' respective ministrie	charge of social affairs, health, education and justice and SCG member states' institutions will review and develop standard	ds and
corresponding training packages and	eans to monitor their adequate implantation. Local NGOs in partnership with governmental authorities will consolidate their	r roles
and contribute to development of the	w social protection system. Council for Child Rights (Serbia) and Committee for Children's Rights (Montenegro) will mor	nitor
and advise.		
1.8. Effective SCG member	3.1. Support state members' to create HIV/AIDS strategies (UNAIDS TG)	
states' systems to prevent and	3.2. HIV/AIDS surveillance system in line with international standards set up (UNAIDS TG)	
respond to HIV/AIDS are in	3.3. Protocols, guidelines and services in place for HIV/AIDS prevention, voluntary confidential counselling and testing	
place (UNAIDS TG, UNICEF)	(VCCT), prevention of mother-to-child transmission (PMTCT), treatment of people living with HIV/AIDS (PLWHA	
	' 1 1'	

including outreach services for especially vulnerable people (UNAIDS TG)

System for reporting and acting upon violation of rights for PLWHA is in place (UNAIDS TG)

the formal education system (UNICEF)

1.8.4.

1.8.5.

Education professionals possess knowledge and skills to teach HIV/AIDS through life-skills based health education within

MDG: 6	<ul> <li>1.8.6. Community, particularly children, young people and vulnerable groups have increased risk awareness of HIV and benefit from harm reduction and protective services (UNAIDS TG)</li> <li>1.8.7. SCG member states' capacity to negotiate for and procure affordable drugs for HIV/AIDS patients strengthened (UNAIDS TG)</li> </ul>
Role of Partners:	
	Commission of Serbia; Republican Commission on AIDS of Montenegro; Member States' respective ministries in charge of health Health Insurance Funds. International partners: Global Fund on Aids, TB & Malaria, CIDA, DFID, Imperial College - London,
	DS Geneva, CPHA. Possibly: EU and other bilateral donors.
1.9. A comprehensive social	1.9.1. Housing department established in the Government of Serbia (UN-Habitat)
housing financing and	1.9.2. SCG member states' housing policy drafted and adopted (UN-Habitat, UNHCR)
implementing mechanism is	1.9.3. Guidelines, norms and methodologies for local housing policies, planning and design of social housing complexes and
established in Serbia to enable	respective legal framework in place (UN-Habitat)
refugees and other vulnerable	1.9.4. Serbian social housing fund established (UN-Habitat)
groups to access adequate	1.9.5. City / municipal housing agencies established and active (UN-Habitat, UNHCR)
shelter (UN-Habitat, UNHCR)	1.9.6. UNHCR's Local Settlement Housing project is incorporated in the social housing fund (UNHCR)
MDG: 7	

#### **Role of Partners:**

Serbian Ministry of Capital Investments, hosting Housing Department and drafting and developing housing policy, Serbian Ministry of Finance coordinating financing institutional arrangements, UN Economic Commission for Europe (UNECE), Stability Pact MARRI & Social Cohesion Initiatives. Donors: Italy, CEB.

1.10. Budget structure and data	1.10.1.	Analysis of State budget allocation for children and review of allocation yearly (UNICEF)
collection established which	1.10.2.	Children's visibility in budgeting is increased (UNICEF)
allows for review of budget	1.10.3.	Review and monitoring of public spending on social services is enhanced (UNICEF)
allocations for children	1.10.4.	DevInfo system is in place and used at Member States and municipal levels (UNICEF)
(UNICEF, WHO)	1.10.5.	A special budget line is allocated ensuring sustainable vaccine supply for all children (UNICEF, WHO)
MDGs: 1, 2 and 4		

#### **Role of Partners:**

SCG member states' governments and Ministries of Finances (MoF) to lead on review of budget lines in annual budget; Council for Child Rights of the Republic of Serbia and Committee for Child Rights of Montenegro, as well as SCG member states' NGOs have advisory and monitoring role. 'Statistical Offices to maintain DevInfo data collection based also on municipal inputs; Member States' Parliaments; Potential partners: CIDA

UNDAF Outcome: Efficient, accountable and people-centred public sector

#### **Coordination, Implementation and Programme Modalities:**

UNCT to meet regularly to review overall progress towards the UNDAF goal, UNAIDS Theme Group, Ministries lead on education, health and the social sector and use existing coordination mechanisms. Coordination mechanisms on the environment to be established, UN agencies will participate in member states' committees on breastfeeding, food policy and iodine, Data & Information Systems TG. Inter-sectoral commissions monitor implementation of National Environmental Health Action Plan (NEHAP) and reports and other future coordination mechanisms.

#### RM Targets:

UNDP regular resources US\$ 1.5 M

Other Resources US\$ 21 M (SCG member states' C/S to be determined; Third party: US\$ 17 M; GEF: US\$ 3 M; TTF: US\$ 1 M)

UN-Habitat: US\$12.2 M donor US\$3.66 M from municipalities

WB lending 2006-2009 for macro-economic stability and governance US\$ 8 M, for health projects US\$ 22 M (US\$ 15 M for Serbia disbursement 2004-2008 and US\$ 7

M for Montenegro disbursement 2005-2009), for education projects tentative investment 2006-2009 at US\$ 32 M (US\$ 8 M annually)

#### B Judicial Reform & the Rule of Law

SCG Priority: Restoring respect for the rule of law and confidence in the judicial system and realizing the rights of vulnerable groups.

**UNDAF Outcome:** Strengthened rule of law, equal access to justice and the promotion of rights

ountry Programme Outcomes   Country Programme Outputs			
2.1. A judicial system that	2.1.1. A	stronger bar association able to set high professional standards to both support and monitor the conduct of lawyers	
includes an independent and	(O	OHCHR)	
efficient judiciary and	2.1.2. Le	egal professionals meet higher standards of performance when providing free legal aid to the vulnerable (OHCHR)	
alternative dispute mechanisms	2.1.3. De	eveloped code for children and specialisation of the judicial system for children and child rights at all relevant levels	
in place (OHCHR, UNDP,	and	nd instances (OHCHR, UNICEF)	
UNICEF)	2.1.4. Alt	Iternative dispute resolution mechanisms introduced in the law (OHCHR)	
	2.1.5. Pro	Professional advancement of judges, prosecutors and support staff (UNDP)	
	2.1.6. Inc	creased international judicial cooperation (UNDP)	
	2.1.7. Re	eformed judiciary and magistrature, exposed to global best practice (UNDP	
MDGs: 1-8	2.1.8. Re	eformed Ministries of Justice (UNDP)	
	2.1.9. Tra	rained and certified legal professionals (UNDP)	

#### **Role of Partners:**

SCG member states' Ministries of Justice, court, prosecutors and magistrates' structures to provide commitment to ensure budgeting incremental SCG member states' cost-sharing over time; Judicial Training Centre to organize training, NGO Centre for the Training of Montenegro Judges, professional associations to help identify training needs, NGOs to participate in capacity building training for legal aid provision. International partners: EAR, WB, OSCE, Council of Europe, DFID, SIDA,

Netherlands, USAID, Germany.				
2.2. SCG & SCG member 2.2.1. Increased ministerial capacity on human rights treaty reporting (OHCHR, UNDP, UNICEF)				
states' capacity strengthened	2.2.2.	Increased capacity of civil society organizations to report on CRC, CEDAW and other human rights convention treaties		
and mechanisms put in place to		(OHCHR, UNICEF)		
facilitate compliance with	2.2.3.	Legislation reform processes relevant to children are informed by international expertise and standards (UNICEF)		
international human rights	2.2.4.	Increased capacity of the SCG member states' Ministries of Justice on migration management (IOM)		
obligations (IOM, OHCHR,	2.2.5.	Increased involvement of academia on migration, children and human rights (IOM, UNICEF)		
UNDP, UNHCR, UNICEF)	2.2.6.	Enhanced knowledge and expertise on international refugee protection regime among government officials, lawyers,		
judiciary, civil society and human rights institutions (UNHCR)				
2.2.7. Increa		Increased SCG member states' capacity to develop asylum policies and establishment of an asylum structure in accordance		
		with international law and standards and obligations deriving from the 1951 Refugee Convention. (UNHCR)		
2.3		Reception Centres and referral systems for asylum seekers and refugees established by 2004-05. (UNHCR)		
2.2.9. Drafting Com		Drafting Committee established by the Ministry of Foreign Affairs of SCG and framework Law on Asylum & Refugees		
MDGs: 1-8		adopted (UNHCR)		
	2.2.10.	SCG member states' refugee status determination procedures established (UNHCR)		
2.2.11. Alignment of legislature laws with to-be revised member state Constitutions compatible with European norm		Alignment of legislature laws with to-be revised member state Constitutions compatible with European norms (UNDP)		
	2.2.12.	Cooperation with the ICTY is strengthened (ICTY)		
	2.2.13.	Serbian courts and prosecutor offices empowered to effectively investigate and prosecute war crimes (ICTY, OHCHR,		
		UNDP)		

#### **Role of Partners:**

SCG Member States' Ministries of Interior, NGOs

SCG Member states' Governments lead on this issue and undertake broad consultations, in particular involving civil society and specialized bodies in the reporting process. NGOs prepare shadow Human Rights report to share in depth analysis of critical areas of concern. Academics, Universities and Faculties shall take the opportunity to integrate children's rights and international standards into curricula. International Partners: EAR, WB, OSCE, DFID, USAID, CIDA. Council of Europe has started the adoption procedure of the Revised European Social Charter in SCG member states.

2.3. Effective SCG member	2.3.1.
states' human rights institutions	
established and functioning	2.3.2.
(OHCHR, UNDP, UNICEF)	

- 2.3.1. Ombudsman's office in Serbia (the Public Advocate) and in Montenegro (the Protector of Human Rights) supported with human rights expertise, assistance, and training. (OHCHR, UNDP)
- 2.3.2. Increased expertise of ombudsman-system dedicated to children's rights and issues (UNICEF)

#### **Role of Partners:**

Ministry for Human & Minority Rights of SCG report on conventions, Montenegrin Ministry for Minority Protection, Serbian Ministry of Justice, and Human Rights-based NGOs preparing shadow convention reports.

2.4. <b>Juvenile justice system</b> 2.4.1. The use of diversion measures (as alternative to legal proceedings) is introduced as a standard method of care for		The use of diversion measures (as alternative to legal proceedings) is introduced as a standard method of care for children	
reformed in line with in conflict with the law (UNICEF)		in conflict with the law (UNICEF)	
international standards 2.4.2. Community-based mechanisms for reintegration of juvenile offer		2.4.2.	Community-based mechanisms for reintegration of juvenile offenders introduced (UNICEF)
(UNICEF) 2.4.3. Professionals dealing with children in conflict with the law know of international treaties		Professionals dealing with children in conflict with the law know of international treaties and restorative justice principles	
			(UNICEF)

incorporate children in conflict with the	he law a	nterior, labour and social affairs, education) and Council/ Committee for children's rights in Serbia and Montenegro) as a distinct priority in the overall reforms and all initiatives. They also lead on developing alternative measures/sanctions em are comprehensive and coordinated among sectors. Municipalities, national and local NGOs participate.
incorporate children in conflict with the	he law a	as a distinct priority in the overall reforms and all initiatives. They also lead on developing alternative measures/sanctions em are comprehensive and coordinated among sectors. Municipalities, national and local NGOs participate.
	ce syste	em are comprehensive and coordinated among sectors. Municipalities, national and local NGOs participate.
within the reform of the juvenile justice		
	2.5.1	
2.5 Durantian and marray 2		In an and a series of CCC and also at the first and benefit and an also an analysis and an also also also at affective less an analysis and an also also also at a ffective less and an also also also also also also also also
	2.5.1.	Increased capacity of SCG member states' and local authorities to develop policies and mechanisms to effectively prevent
	tructures in place to address and respond to violence, abuse, neglect and exploitation of children (OHCHR, UNICEF)	
,, ,,,,	2.5.2.	Increased capacity of SCG member states' and local authorities to develop policies and mechanisms to effectively prevent
exploitation (IOM, OHCHR,		and respond to sexual and gender-based violence among refugees and IDPs (OHCHR, UNHCR, WHO)
UNHCR, UNICEF, WHO) 2	2.5.3.	Standards for referral mechanisms for children victims of trafficking in place (OHCHR, UNICEF)
2.	2.5.4.	Safe house system for victims of human trafficking in place (IOM)
MDG: 3 2	2.5.5.	Increased capacity of local authorities to develop mechanisms to effectively provide protection to victims of trafficking
		including through the IOM SCG member states' and regional programmes (IOM, OHCHR)
Role of Partners:		

Member States' relevant Ministries and Council/Commission for Child Rights in both Member States lead on policies for prevention and response to violence, abuse, neglect and children trafficking. Member States' relevant Ministries review legal instruments and provisions and oversee implementation of the policy and creation of referral systems for children victims of violence, abuse, neglect and trafficking. NGOs as well as CSOs will have an opportunity and delegated responsibility to be an integral part of the SCG member states' referral mechanisms.

2.6. All people have access to information and knowledge on	2.6.1. 2.6.2.	Media are a leading force for promoting, monitoring and reporting on children's and women's rights (OHCHR, UNICEF) Code of ethical reporting on children's and women's rights is adopted (UNICEF)
children's and women's rights (OHCHR, UNICEF)	2.6.3.	Public action for policy change for children's and women's rights is mobilised (UNICEF)
MDG: 3		

#### **Role of Partners:**

SCG member states' media and media associations develop codes for ethical reporting on child rights; media associations organise media training. SCG member states' Child Rights councils advocate for media training and involve them in National Plan of Action monitoring. Potential partners: Stability Pact (Media working group)

**UNDAF Outcome:** Strengthened rule of law, equal access to justice and the promotion of rights

#### Coordination, Implementation and Programme Modalities:

Overall UNCT coordinating, monitoring and planning TG for UNDAF outcome, National Coordination Task Force to Combat Human Trafficking, Gender & Child Protection WG, IDP WG, Judicial Training Centre Advisory Board, Human Rights Contact Group and other future coordination mechanisms.

**RM Targets:** 

UNDP Regular resources: US\$ 800,000

Other resources: US\$ 24 M (Govt C/S: US\$ 10 M; Third party: US\$ 14 M

WB provisional plan for support in judicial system 2006-2009 US\$ 8 M (US\$ 2 M annually)

#### C Sustainable Development

SCG Priority: Reduced regional economic, social and environmental disparities					
UNDAF Outcome: To promote sustainable development and increase capacity at municipal level					
<b>Country Programme Outcomes</b>	Countr	ry Programme Outputs			
3.1. Sustainable development	3.1.1.	Improved methodologies and capacities for participatory strategic local development planning (UN-Habitat)			
plans effectively respond to the	3.1.2.	Local development agencies established in the selected municipalities in Serbia (UN-Habitat)			
need of all people, communities	3.1.3.	Increased sensitivity of local authorities to the needs and rights of vulnerable groups including refugees and IDPs (UNDP			
and the private sector, and		UNHCR, UNICEF, WHO)			
promote rural development and	promote rural development and 3.1.4. Self-support mechanisms, awareness of rights and inclusion of vulnerable groups enhanced (UNDP, UNHCR, UN				
environmental protection WHO)					
(FAO, UNDP, UN-Habitat, 3.1.5. Action Plan for education for rural people is embedded within the Government of Serbia's education framew		Action Plan for education for rural people is embedded within the Government of Serbia's education framework (FAO)			
UNHCR, UNICEF, WHO, WTO) 3.1.6. Forestry policy and strategy for the forest sector developed in Serbia, including private forestry development (FAO)					
3.1.7. Forest protected from Gypsy Moth outbreak in Serbia (FAO)					
	3.1.8.	Programme and institutional framework developed for conservation and using plant genetic resources for food and			
		agriculture in Serbia (FAO)			
	3.1.9.	Improved land management practices and improved legal and institutional framework are established (FAO)			
		Access to land and secure property rights for Roma (FAO)			
	3.1.11.	SCG member states' civil society-private sector working groups on environmental protection established in selected			
		municipalities and linked to the sustainable development councils (UNDP)			
	3.1.12.				
	3.1.13.				
MDGs; 1-8	3.1.14.				
		Local plans of action for environmental health developed, implemented and monitored (UNICEF, WHO)			
	3.1.16. Local plans of action for Children Environmental Health developed, implemented and monitored (UNCEF, WHO)				

#### **Role of Partners:**

Municipal governments, private sector, NGOs, Standing Conference of Towns and Municipalities, Serbian Ministry for Public Administration and Local Self-Government, and participating municipalities to provide leadership in reforms, SCG Member States' Ministries in charge of Social Affairs, Health, Environment, Labour and Education, Agriculture and Water Management. International partners: EAR, CEB, EBRD, Rockefeller Brothers Foundation, ILO, GEF, OSCE, FIC, OECD, SEED/IFC, Germany, Italy, SDC, CIDA, UNECE.

WB preliminary plan for local sustainable development: reduce local and global environmental impact of the use of dirty fuels for heating in Serbia, making heating

more affordable by improving end-use energy efficiency, improve safety of drinking water, promote poverty-reducing rural growth, and fiscal decentralization.					
3.2. Improved enabling	3.2.1.	Socially sensitive Public-Private-Partnerships established to increase business knowledge and skills of current and			
environment for local economic		potential entrepreneurs (UNHCR)			
development (FAO, UNDP,	3.2.2.	Increased dialogue between business leaders and small-scale entrepreneurs to tap into domestic resources (UNHCR)			
UNHCR, WTO)	3.2.3.	Improved local finance and economic development policies (UNDP)			
	3.2.4. Local development agencies established in 11 southern Serbian municipalities, Novi Sad & Kragujeva				
	3.2.5.	Increased commitment of private sector to the global compact (UNDP)			
	3.2.6.	Employment creation established under area-based schemes in the poorest regions (UNDP)			
	3.2.7.	Noticeable net local economic stimulus and SME growth (UNDP)			
MDGs: 1-8	3.2.8.	Increased income, profitability and competitiveness of small and medium scale farmers through the provision of demand			
		driven advisory services (FAO)			
	3.2.9.	Systems of direct support and advisory services to encourage participation by the private sector in rural tourism			
		development (WTO).			
Role of Partners: Local governments, NALAS (Netwo USAID Potential: Japan, Germany,		ssociations of Local Authorities in south-east Europe), Standing Conference on Towns and Municipalities, WB, EAR,			
3.3. Preparedness for natural and man-made disasters	3.3.1.	Member States' Security Strategies developed and Civil Protection structures against natural disasters improved and harmonized with international standards (UNDP, WHO)			
		Emergency preparedness, response and contingency planning for potential natural and man-made disasters' scenarios			
disasters, to prevent or established (UNDP, WHO)					
minimize their impact, respond	3.3.3.	Preventive measures in place to lower the impact in the event of a natural or man-made disaster (UNDP, WHO)			
adequately and mitigate the	3.3.4.	Communication and post emergency care strategies developed (UNDP, UNICEF, WHO)			
consequences. (UNDP,	3.3.5.	Early Warning System for Communicable Diseases and Preparedness for the deliberate use of biological agents s fully			
UNICEF, WHO)		functional in both Member States – and adequate response system in place (WHO)			
MDG: 7					
Role of Partners: Ministry of Defence of SCG, Memb International Red Cross family. Pote		'Ministries of Interior, Ministries in charge of education, Ministries of Health, State Union and Member States' Red Cross, thers: EAR, OSCE.			
3.4. People are aware of their	3.4.1.	Civil servants' knowledgeable about mechanisms for involving civil society in policy formulation and service delivery			
rights, are able to claim them		(UNDP, WHO)			
and participate in policy and	3.4.2.	NGOs and CSOs are able to monitor and evaluate social service delivery (UNDP, UNICEF, WHO)			
planning processes (UNDP, UN-	3.4.3.	Increased awareness of roles and functions of NGOs amongst the public and parliaments (UNDP)			
Habitat, UNICEF, WHO)	3.4.4.	Participation mechanisms in place for civil society at Municipal level (UNDP, UN-Habitat, UNICEF)			

MDGs: 1-8	3.4.5.	Service deliverers are knowledgeable about rights of and inclusive mechanisms for vulnerable groups (UNICEF, WHO)		
MD63. 1 0	3.4.6.	Advanced decentralization agenda to enable CSOs to participate in municipal activities (UNDP)		
Role of Partners:				
		Os, Member States' to ensure standards for service delivery. Cooperation and support to local government and NGOs in		
		s Association, Youth Clubs, community/youth leaders, to help them to participate and claim their rights and monitor social		
		norities, schools and centres for social welfare to raise awareness of children's rights, and to increase knowledge about the		
WB, EU, FOSI and bilateral donors		ble groups. Ministry of Human and Minority Rights of SCG, Human Rights NGOs, Media. International Partners: EAR,		
3.5. All children have birth	3.5.1	Parents and primary care-givers know the obligation and steps to be taken to register their child (UNICEF)		
registration (UNICEF)	3.5.2	Primary caregivers from deprived families referred to registration points (UNICEF)		
	3.3.2	Timilary energiates from deprived families referred to registration points (CTAECET)		
MDGs: 1-8	1			
Role of Partners:				
		and with the support of NGOs and CSOs to work on identification of non-registered children, education of primary caregivers		
and inclusion into the social system				
3.6. Primary caregivers and	3.6.1.	Characteristics of existing family care practices identified (UNICEF)		
communities are knowledgeable	3.6.2.	Primary caregivers have increased awareness of their rights to basic services (UNICEF)		
	and provide proper care,  3.6.3 Primary caregivers apply better care and have improved interaction with children (UNICEF)			
nutrition and safe environment for children (UNICEF)	3.6.4 3.6.5	Primary caregivers know how to prevent and are able to recognize common childhood illnesses (UNICEF)  Children participate in decision-making related to their health and development according to their developmental capacity		
for cindren (UNICEF)	3.0.3	(UNICEF)		
MDGs: 1,2,3,4 and 7				
1,12,3,1 and 7				
Role of Partners:				
		ds dealing with children, primary caregivers, local authorities work in a participatory way on identification and realization of		
their needs, increasing skills and kn	owledge	taking into consideration the opinion of young children.		
3.7. Improved SCG member	3.7.1	Serbian Ministry of Labour, Employment & Social Affairs and selected municipalities jointly conceive and conduct active		
states' network of employment		labour market policies (UNDP)		
services and strengthened	3.7.2	Level of direct and secondary employment in rural areas increased through people orientated rural tourism and economic		
<b>employment promotion policies.</b> (UNDP)		diversification, particularly for women and young people (WTO)		
MDG: 1	1			
D. L. CD. / W. D. D. T. C.	D TIGA			
<b>Role of Partners:</b> WB, DFID, EA	R, USA,	bilateral donors		

UNDAF Outcome: To promote sustainable development and increase capacity at municipal level

**Coordination, Implementation and Programme Modalities:** 

Future coordination mechanisms for Disaster Management, Municipal Level Planning (1 in Belgrade, 1 in Podgorica), to be developed.

RM Targets:

UNDP Regular resources: US\$ 1 M

Other resources: US\$ 39 M (SCG member states' C/S: US\$ 14 M; Third party: US\$ 18.5 M; TTF: US\$ 1.5 M; GEF: US\$ 5 M)

UN-Habitat: US\$ 3 M

FAO: US\$ 5 M to be funded by potential donors

WB: Energy efficiency projects in Serbia US\$ 21 M IDA credit 2006-2008 (US\$ 6 M annually), and US\$ 6 M from GEF. Municipal water and sanitation, water

resources project and irrigation project, tentative investment 2006-2009 US\$ 40 M (US\$ 10 M annually)

#### **5. Estimated Resource Requirements**

This table will be updated during the course of the UNDAF's life-cycle. The current snap-shot resource picture it provides includes core resources where known and resource mobilisation targets for the five-year UNDAF life-cycle.

UNDAF Areas of Cooperation Agencies' (core and other resources) 2004 - 2009	A Institutional Reform and Public Administration Reform (US\$)	B Judicial Reform & the Rule of Law (US\$)	C Sustainable development (US\$)	Total per Agency (US\$)
FAO				5 M
OHCHR		6 M		6 M
UNDP	38.5 M	24.8 M	40 M	103.3 M
UN-Habitat	16 M		2.4 M	18.4 M
UNHCR	450,000	3.2M	40,000	3.69 M
UNICEF				21.6 M
World Bank	62 M	8 M	67 M	137 M
WHO				1.5 M
Total	116.95 M	42 M	109.44 M	296.49 M

#### 6. Monitoring and Evaluation

In order to achieve effective monitoring and evaluation of the three UNDAF outcomes, the issue of the quality and quantity of available indicators emerged over again during the CCA/UNDAF process. Quality data shortages and member states' institutional weaknesses in collecting pertinent data makes tracking progress and trends difficult. Huge improvements could be realised in public access to information and data. Member states, through the PRSPs, are undertaking the vital measures necessary to indigenize the MDGs through adopting SCG member states' relevant targets and indicators for each MDG goal, as well as commitments made at international conferences and international human rights instruments. The establishment and maintenance of a SCG member states' MDG database will support this process through building modernized statistical capabilities. The UN system, with other development actors, will engage in this process. When achieved, monitoring and evaluation of UNDAF and other development strategies will be more effective. DevInfo – a development software currently known as ChildInfo, will be a useful tool at national and local level to capture and display information about people and development,. It will be rolled out through the country.

Besides institutionalised mechanisms for data collection and reporting, for the UNDAF monitoring and evaluation process, the UN Country Team will also rely on annual reports, reviews and surveys prepared by the SCG member states', UN agencies, fellow international organizations, development partners, NGOs and think tanks.

Note: The M&E Framework indicators will be further developed in close consultations with relevant SCG member states ministries.

#### M&E Framework

	A Institutional Reform and Public Administration Reform									
UNDAF Outcomes	Indicator(s) and Baselines	Sources of verification	Risks and							
			Assumptions							
1.1. Improved efficiency, accountability and transparency in the civil service (UNDP) c)  d) e)	Number of reforms introducing modern management systems Case load of an operational Supreme Audit Institution Cases of institutional involvement of civil society in the design and evaluation of public policies 1.1.3. Number of Law Proposals that have passed quality public consultations prior to entering parliamentary procedure 1.1.10. Percentage of health indicators monitored on population level (averages), disaggregated by sex, age, region, socio-economic status and ethnicity, and population averages compared with achievements of the lowest income quintile for the respective indicator. 1.1.11. SCG member states' health database for monitoring health related MDGs is set up. Number of identified SCG member states' MDG targets. 1.1.12. Disability - adjusted life expectancy in years.	Independent research, auditing reports; enacted legislation, NGO reports	Unstable SCG member states' and frequent personnel changes in core ministries, which could influence discontinuity in the reform process.							

	D D 112 12 0/ Co 1 12 1 1/1	T	1
	J) Public expenditure as % of total expenditure on health.		
	<ul> <li>j) Public expenditure as % of total expenditure on health.</li> <li>Baseline: <ul> <li>a) Few systems of modern management in place</li> <li>b) No independent audit of public spending</li> <li>c) Civil society largely excluded from the policy process</li> <li>d) Under consideration</li> <li>e) 0% of currently monitored health indicators have been disaggregated by sex, age, region, ethnicity and socio-economic stratum.</li> <li>f) No SCG member states' health data base for monitoring health related MDGs.</li> <li>g) 0</li> <li>h) 82 per 1 000 population (source: Burden of Disease Study for Serbia).</li> <li>i) 109 USD</li> </ul> </li> </ul>		
	Target e) 100% of all monitored health indicators are disaggregated by sex, age, region, ethnicity and socio-economic stratum. f) SCG member states' health data base for monitoring health related MDGs is established. g) 13 i) 200 USD j) under consideration		
1.2. Preconditions for	Outcome Indicator:	a) MICS 2, Statistical office	Young children not seen as
optimal development for young children ensured (UNICEF)	Percentage of children who are attending some form of organized early childhood education programme desegregated by age, gender, type of settlement, ethnicity.  Output indicators:  1.2.1.  a) Policy developed b) Monitoring mechanisms for policy implementation established 1.2.3. c) Number of preschool initiatives developed by parents and local communities. 1.2.4. d) Number of professionals trained applying IECD policies and practice in targeted municipalities.	reports* b)-h) Ministries in charge of Education in SCG Member States Reports, UNICEF Annual Reports	priority by decision- makers and insufficient budget allocated for their optimal development; Marginalised populations and groups not included in the system. The ways to overcome those obstacles are strong and continuous advocacy efforts by all stakeholders
	<ul> <li>1.2.5. g) Number of diversified models for preschool education in place.</li> <li>1.2.6. h) Number of professional staff applying new methods of pre-school education.</li> <li>Baselines:</li> </ul>		to demonstrate that investment in young children is in the strategic interests of the State.

	a) 31.4% (*22%)		
	b) New legislation on Pre-school Education in Serbia adopted; in		
	Montenegro drafted; c) d) h) No baseline		
1.3. All children, especially	Indicators	a) Bureau of National Statistics	Unsecured funding at local
the most disadvantaged and	1.3.2.a) % of children from the excluded groups: Roma, children with	and PRSP, SLSP,	level in the process of
vulnerable ones have access	disabilities, children in remote areas, IDPs, reach grade 6, complete	Comprehensive Analysis of	decentralisation may
to and complete primary	primary education and continue secondary education disaggregated by	Primary Education in FRY?	particularly affect poor
education of good quality	gender for Serbia and for Montenegro.	(excluding Kosovo),	municipalities.
(UNICEF)	1.3.3. b) Number of schools applying inclusive practices. Number of	UNICEF/UNESCO 2000.	Unstable SCG member
	developed school-based inclusive programmes	g) PRSP, SLSP	states' and frequent
	1.3.7. c) % of teachers enabled to apply child-centred and inclusive		changes in the Serbian
	practices		Ministry of Education and
	1.3.7. d) Number of school boards acquainted with child-centred	* Assessment of children who	Sports which could bring
	education	are excluded and hidden drop	discontinuity in the
	1.3.8. e) % of representatives of vulnerable groups in school boards	out (Roma, disabled)	education reform
	1.3.1. f) % of children who acquire basic knowledge and skills by the end	Girls education survey SCG member states' education	Strong political influence
	of primary education		on school boards at the local level.
	1.3.4. g) % of children with private tuition 1.3.6. h) Number of child-friendly schools	statistics and surveys EIS	local level.
	i) Number of Roma IDP children enrolled in local schools. (UNHCR)	MICS	
	j) Number of Roma IDP children drop-out rate decreased. (UNHCR)	PISA testing and other	
	Baselines:	standardised knowledge tests	
	a) No baseline data disaggregated by specific target groups and on school	External evaluation of Active	
	retention. Primary school gross enrolment in 2000 is 98,31% Secondary	Learning	
	school enrolment rate 79.6%	External evaluation of civic	
	b), d), e), f), h) No baseline (f) information available from small scale	education programmes in	
	researches and UNICEF Comprehensive Analysis of Primary Education	Montenegro	
	c) Baseline from 2003 in AL evaluation	PRSP monitoring	
	g) Baseline: 17.7%	NPA monitoring	
1.4. Universal access to	Outcome Indicators:	a) b) CCA, (2002)	No mechanisms for
quality primary health care	a) Infant mortality rate	c) CCA, (2001)	inclusion of marginalized
ensured (UNICEF, WHO)	b) Under-five mortality rate	e) CCA, (2001)	population groups into
	c) Maternal mortality ratio	i) MICS 2	the health system
	d) Percentage of young children having access to quality health services	k) Brave New Generation, 2002	developed. Very low
	e) Proportion of births attended by skilled health personnel	m) Health Law	participation of
	f) Proportion of women aged 15-49 attended by skilled health personnel		population in designing
	during pregnancy		and functioning of health
	g) Percentage of young people accessing to quality youth friendly		services.

	services  Output Indicators:  1.4.1. Proportion of inter-sectoral bodies, which involve NGOs and/or CSOs representatives.  1.4.1. h) SCG member states' plans of actions for maternal and childhood, including young people's health developed in a participatory manner  1.4.2. i) Proportion of women who are using a contraceptive method  1.4.2. j) Incidence of sexually transmitted infections among adolescents  1.4.3. l) Protocols and guidelines developed  1.4.3. m) Number of MCH health professionals implementing IMCH  1.4.6. n) Case notification rate for TB.  1.4.6. p) Number of TB (all forms) deaths per 100 000 population per year.  1.4.7. q) Quality assurance systems (licensing board and accreditation board) set up.  Baselines and Targets:  a) IMR 9.6%.  b) Under five 10.9%;  c) 10.31%,  d), f), g), h), j), l) Not available  e) 98.90%  i) 58.3%  k) Available for young people age 15-24: 57% young women and 64% of young men  m) 50%  1.4.1. 0 Target: 100%  1.4.6. n) 36 per 100 000; Target: 25 per 100 000.  o) No DOTS in the country at present; Target: The same as the target in GFATM proposal (100 %)  p) 0.153 Target: Under consideration  q) No quality assurance systems set up. Target: Quality assurance systems established.		Services are not people-centred. Health professionals are not motivated for providing quality services. Those obstacles should be overcome with adequate legislative measures, proper training of health professionals and enabling full participation of service beneficiaries in service design and functioning.
1.5. 90 percent of children in every district of the country fully protected from vaccine preventable diseases in a sustainable way (UNICEF)	Outcome indicator  a) Percentage of children vaccinated against diphtheria, tetanus, pertusis, poliomyelitis, tetanus and measles disaggregated by district and gender  Output indicators:  1.5.1 b) Annual number of AFP cases	a) Routine health statistics, MICS b) Routine health statistics, IPH Serbia, 2004 (still prepared) – Immunisation implementation results in 2003	Insufficient budget allocation; Local production of vaccines ruined; Immunization of marginalized not seen as a priority by SCG

1.5.1	c)	Annual	number	of cases	of pol	io
152	4)	A nnual	numbar	of undo	five d	۱.,

- 1.5.2 d) Annual number of under-five deaths due to measles
- 1.5.2 e) Annual number of cases of measles in under-five children
- 1.5.2 f) Annual number of cases of maternal tetanus
- 1.5.2 g) Annual number of cases of neonatal tetanus
- 1.5.5. h) Number of new and underused vaccines introduced into immunization calendar
- 1.5.6. i) Number of local community teams for identification of non-vaccinated children established
- 1.5.7 j) Number of non-vaccinated children identified
- 1.5.7 k) Number of identified non-vaccinated children vaccinated
- 1.5.7 l) Number of non-vaccinated children included into health system (when needed)
- 1.5.7 m) Number of non-vaccinated children included into education system (when needed)
- 1.5.7 n) Number of non-vaccinated children included into social welfare system (when needed)
- 1.5.1. o) Annual rate of non-polio AFP cases per 100/000 children under 15.
- 1.5.1. p) Immunization coverage with OPV3 at the age of 12 months (6 months) disaggregated by district, gender, ethnicity and socio-economic status
- 1.5.1. q) Regularity in WHO accreditation of SCG member states' laboratory for polio.

#### **Baselines:**

- a) Coverage varies depending on antigen and region: 74.5-100%
- b) 18 cases in SCG
- c) 0% (last case of poliomyelitis was registered in 1996)
- d) 0 cases in 2002 in Serbia, 0 case in 2001 in Montenegro
- e) 11 cases in 2002 in Serbia, 6 cases in 2001 in Montenegro
- f) 0%
- g) 0% (last 2 cases were registered in 1999)
- h)-n) Starting value 0
- 0) 1 per 100,00
- p) 95% SCG member states' average, Roma population sample 24%

**Target:** > 90 % for all population groups regardless to ethnicity and socio-economic strata.

q) Irregular Target: Annual

c) Routine health statistics, IPH Serbia, 1997 – Immunisation implementation results in 1996 d) IPH Serbia, 2003 – Immunisation implementation results in 2002 e) IPH Serbia, 2003 – Immunisation implementation results in 2002 Health Statistical Yearbook of Montenegro, IPH f), g) IPH Serbia, 2003 – Immunisation implementation results in 2002, IPH Serbia, 2000 – Immunisation implementation results in 1999 h) – n) UNICEF Annual Reports member states'. Strong advocacy efforts with all decision makers needed. Providing information to primary caregivers on importance of immunization will contribute to sustainable demand for vaccination.

1.6. Environmental health	Outcome indicators	MICS 2	Environmental health
and environmental	a) Percentage of children and women with low haemoglobin	b) End-decade report	not seen as a priority by
protection policies	b) Proportion of live births that weigh below 2500 grams	c-f) MICS 2	the SCG member states.
developed and management		g) End-decade report	Strong and continuous
		g) End-decade report	
systems in place at all levels	d) Exclusive breastfeeding rate		advocacy efforts from all stakeholders needed
(UNDP, UNEP, UNICEF,	e) Continued breastfeeding rate		
WHO	f) Percentage of households using adequately iodised salt		to overcome this risk
	g) Median urinary iodine concentration in school age children		
	Output indicators		
	1.6.1. h) NPA for nutrition developed and monitoring mechanism for		
	policy implementation established		
	1.6.2. i) Protocols and guidelines for proper child nutrition practices		
	developed		
	1.6.3. j) Legislation on IDD enhanced		
	1.6.4. k) Sustainable monitoring system for USI established		
	1.6.5. 1)International Code for Breast milk substitutes adopted and		
	monitoring mechanisms for the implementation in place		
	1.6.6. m) Functional Republican Tobacco Commission established as an		
	inter-sectoral body.		
	1.6.6. n) Ratification of Framework Convention on Tobacco Control.		
	1.6.7. 0) Development of National Environmental Health Action Plan.		
	1.6.8. p) Development of Children Environmental Health Action Plan.		
	Baselines:		
	a) 29.5 % children, 26.7% women		
	b) 5%		
	c) underweight 1.9; stunting 5.1; wasting 3.7		
	d) 10.6%		
	e) 20.8 (12-15 months); 10.8 (20-23 months)		
	f) 73.2%		
	g) 158 mcg/lit		
	h) – l) Partially developed or not in place		
	m) No inter-sectoral body established		
	n) Not ratified <b>Target:</b> ratified		
	0) Inter-ministerial working group established. <b>Target:</b> NEHAP		
	developed		
	P) not developed <b>Target:</b> developed		
1.7. All children and their	Indicators	Member States' Ministries in	Potential difficulties to
families, especially excluded	a) Creation of comprehensive database to include groups traditionally at	charge of Social Affairs,	establish and maintain a
have access to quality social	risk of exclusion (Roma, children with disabilities, children in remote	Ministries of Justice,	quality and
protection services (UNDP,	areas, victims of abuse and neglect, refuges and IDPs) disaggregated	Ministries of Interior Affairs,	comprehensive
protection services (ONDF,	areas, victims of abuse and neglect, refuges and in rs) disaggregated	winistries of filterior Affairs,	complehensive

UNHCR, UNICEF)	by gender.	Ministries in charge of	database. Coordination
	b) Optimisation of database on children at risk (children victims of abuse	Education,	between relevant sectors
	and neglect, disabled children, children in conflict with a law) and	Ministry for Public	is still weak and will
	referral mechanisms in place.	Administration and Local	require additional
	c) Licensing of child protection services established and in use.	Self-Government, Council	efforts and building
	d) % of nowadays-institutionalised children included in community-	for Child Rights, Committee	capacity of Member
	based alternatives.	for Children's Rights, NGO	States' SCG member
	e) Vulnerable refugees and IDPs are provided with community-based	sector, Local authorities,	states'.
	care including accommodation in specialized care institutions.	Parents Associations	
	(UNHCR)		Political instability or
	f) Number of beneficiaries on welfare aid		new Serbian
	g) Number of beneficiaries covered through restructured social services		government not ready to
	(like day care centres for children, disabled, elderly, shelters for		continue with reforming
	women, SOS lines)		of the social protection
	h) Ratio of beneficiaries on standard welfare aid and the ones covered		system in line with the
	through SIF	PRSP Monitoring and	already established
	i) Number of joint NGO-CSW projects through SIF	Evaluation reports, Member	criteria. These risks may
	j) Number of CSW staff trained	States' Ministries in charge	also influence the
	D 11 (D 0 0000)	of Social Affairs reports and	implementation of the
	Baselines (Data from 2002):	surveys, SIF reports, reports	PRSP and the National
	- 507,000 child allowance beneficiaries	of Monitoring Units	Strategy for Refugees
	- 92,000 social cash benefits	supported by UNDP and the	and IDPs .
	- 22,000 carer's allowance	National Strategy for	
	- 10% of the population lives under the poverty line since their	Resolving the Problems of	
	consumption by consumer unit is on average less than US\$ 72 per month,	Refugees and IDPs	
	or 2.4 US\$ per day		
	- Child Rights in Serbia 1996-2002, by Child Rights Centre		

1.8. An effective SCG	Indicators	a), c) SCG member states'
member states' system to	a) HIV prevalence	Health Statistics
prevent and respond to	b) National Plan of Action for PMTCT	d) MICS 2
HIV/AIDS is in place	c) % of pregnant women tested for HIV	e) Brave New Generation
(UNAIDS TG, UNICEF)	d) % of female adolescents who heard of HIV and those who have	(UNICEF)
	satisfactory knowledge of HIV	i) Official Report of
	e) % of adolescents sexually active and not using any type of protection	Republican IPHs on state of
	f) Number of children living with HIV attending regular school	Sexually Transmitted Diseases
	g) Republican AIDS Strategy in both Serbia and Montenegro	and HIV/AIDS
	h) Republican Protocols for VCCT, PMTCT, treatment of PLWHA	
	i) No of behavioural Sentinel Studies in Vulnerable Groups	
	j) Republican System for M&E of response on HIV/AIDS	
	k) Budgetary allocations for HIV/AIDS	
	Baselines:	
	a) 1,702 (Serbia)	
	b) and f) – k) Not available	
	c) 1%	
	d) 90.9% & 20.4	
	e) 40% female and 20% male	

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1.9. A comprehensive social	Indicators and targets	Data from Ministry of	Insufficient political
housing financing and	a) Central social housing fund established.	Capital Investments,	support to the objective
implementing mechanism is	b) 10 local housing agencies established (baseline: 0)	Ministries in charge of Social	of the programme /
established in Serbia to	c) Adequate social housing on sustainable cost recovery basis provided	Affairs, Serbian	establishment of
enable refugees and other	for 2,100 people.	Commissariat for Refugees	Housing department and
vulnerable groups to access	d) Cost recovery rates in housing monthly annuities are above 90%	and Municipalities	Fund for social housing
adequate shelter (UN-	e) Municipal Housing Strategies established in 7 municipalities		in Government of
Habitat, UNHCR)	(baseline: 0)		Serbia; Municipal
	f) Serbian Housing Strategy drafted and adopted (baseline: work started	Data from Municipal and	Housing Agencies
	in 2003) (UN-Habitat)	other local administration	established in cities and
		sources	municipalities
	Indicators (1.10.6.)	(UN-Habitat)	
	a) Social and Refugee Related Housing Secretariat (SRRHS) established		National housing
	within Ministry of Capital Investments.		strategy is adopted by
	b) SRRHS prepared ground for creation of National Housing Agency in		Government of Serbia
	line with PRSP. (UNHCR)		(UN-Habitat)
		Reports from SRRHS.	
		Evaluations and market	National policy on
		analysis reports.	social and affordable
		SCG member states'	housing is in place.
		communiqués and reports.	Credit lines are secured
		(UNHCR)	for affordable housing
		(CINICIL)	schemes. (UNHCR)
1.10. Budget structure and	Indicators	a) Annual budgetary tracking	Unstable and frequently
data collection established	1.10. 1. , 1.10.2. , 1.10.3	at republican level	changed government can
which allow for review of	a) % of funds allocated for children in Republican budget for social	b) Annual budgetary tracking	influence changes in
budget allocations		at municipal level	
	sectors (health, education, social welfare)		budgetary priorities. Slow decentralisation
(UNICEF)	b) % of funds allocated for children at municipal level	c) Analysis on children's	
	1.10.3.	visibility in the budget	process may influence
	c) Balance of government expenditure on children against expenditure on	D. C. M	budgeting at municipal
	other matters	Data from Ministries of	level.
	1.10.4	Finance; Council on Child	
	d) Number of local NPAs and "DevInfo" systems at local level	Rights and line ministries;	
	n "	municipal authorities;	
	Baselines	Statistical Offices	
	a) - 2003 Republican Budget Law		
	- 2002 WB Public Expenditure and Institutional Review		
	b) c) d) no baseline		

B Judicial Reform & the Rule of Law			
UNDAF Outcomes	Indicator(s) and Baselines	Sources of verification	Risks and
			Assumptions
2.1. A judicial system that	Indicators:		
includes an independent and	a) % of reduced backlog	Ministry of Justice	Lack of political will and
efficient judiciary and	b) % of reduced average trial duration	Supreme Court	motivation
alternative dispute	c) % of cases solved through ADM	Judicial Training Centre	
mechanisms in place	Baseline:		
(OHCHR, UNDP, UNICEF)	a) No current baseline available (450.000 cases for 2002)		
	b) Average trail duration exceeds 2 years		
	c) No baseline (UNDP)		

#### **Additional qualitative indicators: (OHCHR)**

- a) There exist effective legal guarantees, which ensure an independent judiciary with respect to tenure, appointments and dismissal procedures for judges and prosecutors.
- b) Improved conditions for judges: adequate remuneration, physical protection of judges and prosecutors.
- c) The system should be adequately funded to ensure independent judgment and resistance to inappropriate outside influence and to carry out its basic function in an expeditious manner.
- d) All crimes are thoroughly and judiciously investigated.
- e) The prosecution and conviction of perpetrators of crime is consistent and effective, regardless of the ethnic background or political connections of the victims or perpetrators.
- f) Procedural guarantees for fair trial, in conformity with international standards, are in place.
- g) All persons accused of serious crime are provided with free legal counsel if needed from the time they are arrested.
- h) The period of time that suspects are held while their cases are being investigated is as short as necessary and that the system of pre-trial release is enforced in a non-discriminatory manner.
- i) Alternative dispute mechanisms such as plea-bargaining and mediation are not only instituted but also routinely employed.
- j) Professional Codes of Conduct for judges, prosecutors, lawyers and other members of the penal system have been adopted.
- k) Misconduct by judges, prosecutors, attorneys, police, and penal system employees is routinely investigated and appropriately punished.
- l) Procedures for enforcing court judgments exist and are applied and court fines are consistently collected.
- m) The Bar Association, the Judges Association and the Magistrates Association function as credible professional self-monitoring bodies.

2.2. SCG & SCG member	Indicators:		
states' capacity strengthened	a) Enhancement of legal knowledge on refugee protection among SCG	SCG Member States'	
and mechanisms put in place	member states' officials, NGOs, judiciary, lawyers and human rights	Ministries in charge of Social	
to facilitate compliance with	institutions. (UNHCR)	Affairs, Ministries of Justice,	
international human rights	b) Number of training on Refugee Protection conducted. (UNHCR)	Ministries of Interior Affairs,	
obligations (IOM, OHCHR,	c) Reception Centres for asylum-seekers established and referral system	Ministries in charge of	Technical knowledge in

UNDP, UNHCR, UNICEF)	set up.(UNHCR)	Education (and Sports),	reporting process as well
	d) Law on Refugees adopted. (UNHCR)	Ministry for Public	as lack of monitoring and
	e) Competent central organ in charge of Refugee Status Determination	Administration and Local	evaluation tools.
	established. (UNHCR)	Self-Government, Council	Challenge of
	f) Number of cases with direct application of international norms and	for Child Rights, Committee	information sharing and
	standards on human rights (UNDP)	for Child Rights, NGO	taking into
	g) Increased public exposure to the International Human Rights	sector, Local authorities,	consideration diverse
	Protection Mechanisms though the local media (viewers' ratings and	Parents Associations	sources between SCG
	scope of broadcasting of the material) (UNDP)	(UNICEF)	member states' and
	h) Shadow reports and number of NGOs involved in reporting process to		NGO sector.
	CRC Committee;	Border Police, Civil Society.	
	i) The SCG member states' Reports to CRC Committee (UNICEF)	(UNHCR)	Unstable political
	Baseline:		situation and absence of
	f) Single case of direct application of international norms		SCG member states'
	g) No baseline	Ministry for Human and	Partners and
		Minority Rights of SCG	institutional framework
		Judicial Training Centre,	in the field of asylum
		Independent Research	and subsequent lack of
		Agency (UNDP)	allocated competencies
			will slow down the
			process of establishing
			an asylum structure in
			the Country. (UNHCR)
Ovelitative indicators on Hum	von Diabta Mochonisma (OHCHD)	•	• • • • • • • • • • • • • • • • • • • •

#### **Qualitative indicators on Human Rights Mechanisms:** (OHCHR)

- a) Victims of human rights violations can seek redress through criminal or civil means and perpetrators do not enjoy impunity for their crimes.
- b) Victims of human rights violations receive compensation.
- c) Full cooperation with the International Criminal Tribunal for the former Yugoslavia (ICTY).
- d) War crimes not addressed by the ICTY are prosecuted in country.
- e) SCG has met all of its reporting obligations to the UN human rights treaty bodies and to the Council of Europe, and has taken steps to implement their recommendations.

2.3. Effective SCG member		Ombudsman's offices (once	The concept of
states' human rights	Baselines	established) and	independent body where
institutions established and	a) None	NGOs/CSOs, citizens	citizens can claim/re-
functioning (OHCHR,			dress for violation of
UNICEF)			their rights is new for
			the country. The
			information on the
			existence and the
			function of such offices
			needs to be broadly

	disseminated.

#### **Qualitative indicators:** (OHCHR)

- a) The offices of the Public Advocate (Serbia) and the Protector of Human Rights (Montenegro) are adequately financed and staffed so as to function effectively and independently.
- b) These offices consistently monitor the compliance of governmental bodies with human rights standards and respond to reports of violations of domestic and international human rights standards.
- c) Statistics on individual cases taken up by the Offices, with data by gender, ethnicity, age, region, are published on a regular basis and readily available to the public.
- d) Mechanisms for the implementation of the recommendations of the Offices are in place and effectively utilized, and the SCG member states' respects these recommendations.
- e) SCG member states' legislation consistently reviewed by the Offices to ensure conformity with the standards contained in international and European human rights instruments.
- f) Police, judges, lawyers and penal system managers receive regular training in appropriate international and European human rights standards by the SCG member states' human rights institutions
- g) A SCG member states' Human Rights Action Plan is adopted.
- h) Human rights education has been introduced into the formal curricula of primary and secondary schools.
- i) Ombudsman offices for children established (UNICEF)
- Number and nature of cases referred and addressed in the offices of Ombudsman (UNICEF)

#### **Indicators and targets**

- a) Establishment of pilot diversion schemes in 5 municipalities
- b) Community-based mechanisms for reintegration of juvenile offenders are introduced
- c) Number of children in conflict with the law diverted from formal legal proceedings and deprived of liberty.
- d) Proportion between the number of juvenile offenders receiving traditional sentencing measures and number participating in alternative measures and sentences.
- e) Comprehensive Juvenile Justice law is adopted
- f) Professionals dealing with children in conflict with the law know of international treaties and restorative justice principles

#### **Baselines:**

- UNICEF assessment on Juvenile justice in Serbia
- National Plans of Actions for Children in Serbia and Montenegro
- UNICEF assessment of Juvenile Justice System in Montenegro
- National Strategy for Prevention of juvenile delinquency in Montenegro
- Research on Juvenile delinquents in Serbia by Yugoslav Child Rights Centre

Member States' Ministries of Justice, Ministries in charge of Social Affairs, Ministries of Interior Affairs, Ministries in charge of Education (and Sports,) Ministry for Public Administration and Local Self-Government, Council for Child Rights, Committee for Children's Rights NGO sector, Local authorities, (UNICEF)

Heavy reliance on institutional care and retributive justice. In order to develop and maintain the alternative settings for implementation of alternative measures and sentences, the strong local development is needed, including developed infrastructure and participation of citizens that is still weak. Difficulties to harmonize and coordinate pace of reforms between legal, policy and institutional level.

	T • • • • • • • • • • • • • • • • • • •	36 1 0 136	Total a
2.5. Prevention and response	Indicators and targets	Member States' Ministries in	Challenge of recognition
structures in place to	a) General and Special Protocols to address CAN are created, tested,	charge of Social Affairs,	of existence of phenomena
address violence, abuse,	revised, endorsed by respective ministries, in place and acted upon	Ministries of Justice,	and overcoming
neglect and exploitation	b) Optimisation of data base on children at risk/victims of abuse and	Ministries of Interior Affairs,	paternalistically approach
(IOM, OHCHR, UNHCR,	neglect and referral mechanisms in place	Ministries in charge of	the issue.
UNICEF)	c) % of professionals per sector (social protection, education, health	Education, Ministry for	Challenge to develop
·	police, judiciary) applying proactive and responsive strategies in	Public Administration and	structures and
	addressing VANE	Local Self-Government,	mechanisms because of
	d) Number of municipalities where initiatives to combat VANE are in	Council for Child Rights,	hidden and cross-border
	place	Committee for Child Rights,	nature of trafficking in
	e) Centres exist throughout the country which provide legal assistance	NGO sector, Local	children.
	and/or advice to especially vulnerable groups – e.g., victims of domestic	authorities, Parents	ciniaren.
	violence; victims of trafficking; children at risk of abuse, neglect or	Associations (UNICEF)	
	exploitation; Roma; the elderly; the disabled. (OHCHR)	Associations (ONICLI)	
	Baselines:		
	-Baseline study on nature and impact of violence against children in the		
	country		
	- National Strategy to prevent violence against women and children in		
	Montenegro		
	- Research about violence against women and children in Montenegro by		
	SOS line.		
	- The Report on trafficking in human beings in South Eastern Europe		
	(ODIHR, OHCHR, UNICEF)		
2.6All people have access	Indicators	a) Analysis of print and	Lack of SCG State
to information and	2.6. 1. , 2.6.2.	electronic media.	Members' strategy for
knowledge on children's and	a) Number of quality and responsible media articles and footage on	b) Survey/opinion poll of	developing the media
women's rights (UNICEF)	children's and women's rights in print and electronic media	general public on their	sector, adoption of new
women stignes (Civicer)	b) Number of media trained in ethical reporting on child rights	knowledge of child rights.	media legislation and
	2.6.3.	knowledge of child rights.	implementation of the
	c) Population's knowledge on children's and women's rights		already adopted laws.
	c) i opulation s knowledge on children's and women's rights		Refocusing of analytical
	Baselines		media and investigative
	a) c) no baseline. A survey needed		journalism towards
			3
	b) UNICEF's and partners' training of media		entertainment
			programmes.

C Sustainable development				
UNDAF Outcomes	Indicator(s) and Baselines	Sources of verification	Risks and Assumptions	
3.1. Sustainable development plans effectively respond to the need of all people, communities and the private sector, and promote rural development and environmental protection (FAO, UN-Habitat, UNHCR, UNDP, UNICEF)	Indicators and targets a) 15 trainers from national institutions trained in strategic planning training: b) 354 municipal staff and partners having received training in strategic planning c) 10% of Serbian Municipalities are engaged in strategic planning process with support of national institutions (baseline 0%) d) 6 Municipal development units / Agencies are established and operational (baseline 0) (UN-Habitat) e) Two self-sustainable micro-credit organizations established in Serbia. f) At least 5,000 loans disbursed per annum to small entrepreneurs among vulnerable population, including refugees and IDPs. (UNHCR) g) Eleven Municipal Development Committees (MDCs functioning in the municipalities of southern Serbia h) Number of municipalities in Serbia and Montenegro, which elaborate and adopted Local Sustainable Development Strategies, involving CSOs and the private sector (UNDP)  Baseline [for g) h)]: - 30 municipalities in Serbia and 2 in Montenegro have started "LEAP" (Local Environmental Action Plan) 5 municipalities in Serbia adopted LEAP 5 districts in Serbia have started regional environmental action plans.  3.1.5. Indicators (FAO): An action plan for education of rural people adopted.  Baselines: No baseline information for educational needs for rural people. 3.1.6. Indicators: a) Implemented Forest legislation and policy in Serbia b) Increased participation of private sector c) Enabled/increased provision of forest goods and services to the market 3.1.7. Indicators	Data from municipal and other local administration sources  Municipal GIS and ICT tools. (UN-Habitat)  Monthly and quarterly reports from two micro-credit organisations. SCG member states' communiqués and reports. Local government's communiqués and reports. (UNHCR)  Lists of MDC members, records of meeting minutes and lists of projects approved  Local Self Government (UNDP)	Municipal development units are maintained and strengthened  Strategic development planning is adopted as a standard practice and extended to the whole country (UN-Habitat)  Sustainable access to credit is enabled to target groups. (UNHCR)  Political instability. Stagnation or reversal of decentralisation trends. (UNDP)	

	<ul> <li>% (or surface in ha) affected by gypsy moth</li> <li>Baseline</li> <li>120,000 ha affected by gipsy moth in the past few years.</li> <li>3.1.8. Indicators</li> <li>a) Established Coordination Committee for Plant and Genetic Resources for Food and Agriculture (PGRFA)</li> <li>b) Developed national programme for PGRFA</li> <li>c) Trained staff for the national programme (FAO)</li> <li>3.1.9. Indicators: <ul> <li>a) Average size of the agricultural land parcels increased.</li> <li>b) Number of land consolidation schemes started.</li> <li>3.1.10. Indicators</li> <li>a) % of Roma have secured access to land</li> <li>b) % of Roma engaged in agriculture</li> <li>c) % of have better access to housing and other social and physical infrastructure</li> </ul> </li> <li>Indicators: <ul> <li>3.1.13. Number of locally developed environmental health action plans harmonized with NEHAP. Target: Equal to number of LEAPs</li> <li>3.1.14. Number of locally developed children environmental health action plans harmonized with Children Environmental Health Action Plan. Target: Equal to number of LEHAPs.</li> </ul> </li> </ul>	Serbian Ministry of Education and Sport, University of Belgrade (Faculty of Agriculture), NGO Education forum, UNICEF, Serbian Ministry of Science and Environmental Protection (Forestry Directorate), Forestry Institute; Statistics Offices; Serbian Ministry of Agriculture, Forestry and Water Management (FAO)	The future lead agency can count on well-trained and committed specialists; Land consolidation efforts receive support by the municipalities and the local communities; The population of the pilot villages shows a keen interest in land construction; Cadastral maps and a complete ownership register exist; Local level spatial plans are available. An inter-disciplinary team of qualified trainers is available; Public opinion and programmes of the dominant political parties favour rural development and land consolidation. (FAO)
3.2. Improved enabling	Indicators		
environment for local	a) Number of Municipal Development Funds established and properly	Municipal Economic Departments	Political instability
economic development (FAO,	functioning	Chambers of Commerce	making the business
UNDP, UNHCR, UNICEF)	b) Number of local economic development project actively supported	Business Associations	environment too risky.

	In a la se	DATE OF THE PROPERTY OF THE PR	01 6 64
	by local authorities	Ministries of Economy and	Slow reforms of the
	c) Number of favourable loans disbursed to SMEs	Finance	banking system and
	d) SMEs birth and mortality rates, and life expectancy.	Statistical bureaus (UNDP)	business procedures at
	e) Number of ISO certificates issued		the SCG member states'
	f) Level of foreign direct investment		level.
	g) Number of agricultural cooperatives established		Corruption.
	h) % of company decision makers made aware of the Global Compact		Failing in formalizing the
	i) % of company employees made aware (so as to encourage the		grey economy.
	decision makers)		Resistance to adopt
	j) % of companies linked to the Global Reporting Initiative (UNDP)		corporate social
	k) Network of business counselling and skill training centres		responsibilities. (UNDP)
	established in major cities in Serbia to provide necessary education to		
	small entrepreneurs among vulnerable population, including refugees		
	and IDPs. (UNHCR)		
	Baselines	Monthly and quarterly reports	
	- 11 Municipal Development Funds already established in Southern	from two micro-credit	Start-up businesses are
	Serbia	organisations.	developing in increasing
	- Vague Corporate and State Union level commitment to/knowledge	Evaluations and market	numbers.
	of the UN Global Compact initiative (UNDP)	analysis reports.	Employment rates are
	- About 30 business development service suppliers established	Local government's	increasing.
	3.2.8. Indicators:	communiqués and reports.	Demand for micro loans
	Increased farmers' production and income.	(UNHCR)	is increasing. (UNHCR)
	Baselines	(UNICK)	is increasing. (ONTICK)
	Weak performance of agriculture advisory services.		
2 2 D	T v	Country Disaster Brofile	Although the UN
3.3 Preparedness for natural	Indicators	Country Disaster Profile.	
and man-made disasters	a) UN Disaster Management Team ready to respond to the SCG	Civil Protection Units in Serbia	Disaster Management
system improved to foresee	member states' assistance needs.	and Montenegro.	Team must be
potential disasters, to prevent	b) Response effectiveness of the Member States' in the case of	IFRC, State Union and Member	established, real
or minimize its negative	natural or man-made disasters.	States' Red Cross	indicators of its
impact, respond adequately	Baselines		effectiveness and
and mitigate the consequences	To be established once the country disaster profile is finalized		efficiency can be
(UNDP, UNICEF, WHO)			measured only in case of
			disasters.
			Risk of lack of
			cooperation between
			SCG member states' and
			Civil Protection units in
			Serbia and Montenegro.

3.4. People are aware of their rights, are able to claim them and participate in policy and planning processes (IOM, UNDP, UN-Habitat, UNICEF)

Reports of different international actors operating in Serbia, CSO reports, Official Gazette, reports of Monitoring Units supported by UNPD?, media reporting. (UNDP)
NPA reports, PRSP reports, Data from municipalities and other local administration and NGO sources. Council for Child Rights of Serbia, Commission for Child Rights of Montenegro, Local authorities, schools, centres for

Social Welfare, Parents

(UNICEF)

Associations, Roma Network

Political instability, new Serbian Government not ready to continue with further decentralization actions and with implementing overall democratization agenda and in social service delivery.

Unstable municipal governance and frequent change of priorities at municipal level under political influence. Unsecured funding at local level for social initiatives could affect motivation and interest of local community. Discrimination against poor and vulnerable. Unstable financial and technical support to NGO sector. Slow decentralisation process.

#### **Human Rights Indicators**

- a) Number of municipal authorities and staff trained in participatory mechanisms.
- b) Number of municipalities where joint municipal-CSO activities have been carried out.
- c) Number of municipalities in which the work of CSOs has been supported through allocations from municipal budget.
- d) Law on Local Self-Government improved to include mandatory financial support to CSOs and mechanisms for CSO participation in policy formulation and service delivery.
- e) Core legislation on association of citizens adopted.
- f) Number of CSOs trained in M&E activities.
- g) Number of CSOs undertaking M&E work.
- h) Number of municipalities in which the monitoring work of CSOs has been supported through allocations from municipal budget.
- i) Law on Local Self-Government improved to include mandatory financial support to CSOs and mechanisms for CSO participation in M&E activities.
- Provisions of SCG member states' sectoral social protection legislation allow CSOs to be granted with financial support to carry out Evaluation of social service

delivery.

- k) % of citizens taking part in CSO activities.
- 1) Number of CSOs registered.
- m) Number of Parliamentary Committees consulting relevant CSOs when assessing legislation to be passed.
- n) Core legislation on association of citizens adopted.
- o) Number of municipalities covered by participatory activities (participation of poor, vulnerable groups), number of implemented activities (referendums, initiatives)
- p) Number of Parents' Associations established and functioning
- q) Number of Youth Parliaments established and functioning
- r) Number of NGOs promoting children's and youth's participation
- s) % of total number of plans and policies where children and youth participated and claimed their right

#### **Baseline**

- 60 municipalities (from a total of 179) had participatory policy planning training (USAID DAI programme).
- Law on Local Self- Government has only provisional legal mechanisms for citizens and CSO involvement.
- Basic core legislation on associations of citizens still not in place.
- Public (90%) uninformed about scope and range of CSO activities, 1% population volunteers in CSO
- 4,000 NGOs registered in Serbia
- Provisions related to the operations of CSOs, media, protection of minorities and citizens' participation in public life require improvements.
- Sectoral anti-discrimination measures in the field of education, health, employment, reflected in the Local Self-government legislation also needs to be addressed. (UNDP)
- s) 3 Plans of Actions as NGOs established (Montenegro)
- t) 4 Youth Parliaments established
- u) Child Rights network established

3.5. All children have birth	Indicators: Proportion of children whose births are reported	Statistical Office report	It is existing, but not
registration (UNICEF)	registered.	Survey on births' registration	recognised that some Roma
	Targets: Official birth date 100%;	report	and IDP children are
	Baselines: Information not accurate. UNICEF identified few		bypassed by the system of
	thousand children without birth certificates.		birth registration.
			Training of local
			authorities and CSOs on
			the issue, as well as
			training of parents from
			marginalised population
			groups on the right to birth
			registration needed.
3.6. Primary caregivers and	Indicators	a-c) MICS 2	Primary caregivers not
communities are	a) Percentage of caretakers who know at least 2 signs for seeking	d-e) End of decade report	aware of their rights and
knowledgeable and provide	care immediately	f) Health Statistical yearbook	children-related obligations.
proper care, nutrition and	b) Percentage of ill children who received increased fluids and	2000 FR Yugoslavia	Work with primary
safe environment for children	continued feeding		caregivers will increase
(UNICEF)	c) Percentage of women who know the main ways of preventing HIV		their knowledge and skills
	transmission		and will create demands for

	d) Annual number of under-five deaths due to ARI. e) Annual number of under-five deaths due to diarrhoea f) Annual number of under-five deaths due to injuries and accidents  Baselines a) 57.8% b) 100% c) 48.8% d) 189 deaths from ARI (SCG) e) 138 deaths from diarrhoea (SCG) f) 21 (first year of life)		fulfilment of all child rights.  This will contribute to their participation into social life and work of local community.
3.7. Improved SCG member	Indicators	Data from Serbian Ministry of	Mobilisation of domestic
states' network of employment services and strengthened employment promotion policies. (UNDP)	<ul> <li>a) Number of employment support services offered.</li> <li>b) Number of pro-active and budgeted employment policies promoted by local self-governments and/or lead Ministries.</li> <li>c) Number of Municipalities involved in temporary employment generation through refurbishment of buildings and vocational training initiatives.</li> <li>Baseline</li> <li>3 Municipalities currently involved</li> </ul>	Labour, Employment and Social Affairs and municipal sources. Records of meeting minutes at central and local level with lists of sites refurbished including in the workforce long term unemployed, lists of unemployed given vocational training.	resources drastically reduced due to adverse economic and political trend. Pervasive informal economic activities create problems in analysing the labour market situation and designing adequate policies.
		Employment Bureaus. Ministries in charge of Labour and Employment in Serbia and in Montenegro.	

## 7. Acronyms and Abbreviations

ADM	Alternative Dispute Mechanisms	MoJ	Ministry of Justice
AFP	Acute Flaccid Paralysis	MoSA	Ministry of Labour, Employment
			and Social Affairs
AL	Active Learning	NGO	Non-Government Organisation
ARI	Acute Respiratory Infection	NEHAP	National Environmental Health
			Action Plan
BF	Breastfeeding	NPA	National Plan of Action
CAN	Child Abuse and Neglect	ОСНА	UN Office for the Coordination
			of Humanitarian Affairs
CBO	Community-Based Organisation	ODA	Official Development Assistance
CCA	Common Country Assessment	ODIHR	OSCE Office for Democratic
			Institutions and Human Rights
CEDAW	Convention on the Elimination of All	OECD	Organisation for Economic
	Forms of Discrimination Against		Cooperation & Development
	Women		
CG	Montenegro	OHCHR	UN Office for the High
G F	G " G "	on c	Commissioner for Human Rights
CoE	Council of Europe	ORC	Office of the Resident
C. ED	C 1 CF P 1	OCCE	Coordinator
CoEB	Council of Europe Bank	OSCE	Organisation for Security and
CD	C + P	DICA	Cooperation in Europe
CP	Country Programme	PISA	Programme of International Assessment of Students'
			achievements
СРНА	Canadian Public Health Association	PLWHA	People living with HIV/AIDS
CRC	Convention on the Rights of the Child	PLWHA	Prevention of Mother-To-Child
CKC	Convention on the Rights of the Child	FMICI	Transmission
C/S	Cost-Sharing	PoA	Plan of Action
CSOs	Civil Society Organisations	PRSP	Poverty Reduction strategy Paper
CSW	Centres for Social Welfare	RBF	Rockerfeller Brothers' Fund
DAI	Control for Bootar Wellard	SALW	Small Arms & Light Weapons
2111		SILE VV	Sman rams & Eight Weapons
DFID	UK Department for International	SCG	Serbia & Montenegro
	Development		
EAR	European Agency for Reconstruction	SDC	Swiss Development Corporation
EBRD	European Bank for Reconstruction and	SEE	South east Europe
	Development		
ECD	Early Childhood Development	SEED	South east Europe Enterprise
			Development
EIS	Education Information System	SIDA	Swedish International
			Development Agency
EPI	Expanded Programme on	SIF	Social Investment Fund
	Immunisation		
EU	European Union	SLSP	Survey on the Living Standard of
			the Population
FAO	UN Food and Agriculture Organisation	SME	Small and Medium Enterprise
FIC	Foreign Investors' Council	SRRHS	Social and Refugee Related
T007		- The second sec	Housing Secretariat
FOSI	Fund for an Open Society Institute	TB	Tuberculosis
GDP	Gross Domestic Product	ToR	Terms of Reference
GEF	Global Environment Facility	TTF	Thematic Trust Fund
			•

GIS	Geographic Information System	UK	United Kingdom
HIV/AIDS	Human Immuno-Deficiency	UN	United Nations
	Virus/Acute Immune Deficiency		
	Syndrome		
HR	Human Rights	UNAIDS	Joint UN Programme on
			HIV/AIDS
ICT	Information Communication	UNCT	UN Country Team
	Technology		
ICTY	International Criminal Tribunal for the	UNDAF	UN Development Assistance
	former Yugoslavia		Framework
IDPs	Internally Displaced Persons	UNDG	UN Development Group
IECD	Integrated Early Childhood	UNDP	UN Development Programme
	Development		
IFC	International Financial Corporation	UNEP	UN Environmental Programme
IFI	International Financial Institution	UNHCR	UN High Commissioner for
			Refugees
ILO	International Labour Organisation	UNICEF	UN Children's Fund
IMCI	Integrated Management of Childhood	UNIDO	UN Industrial Development
	Illnesses		Organisation
IMF	International Monetary Fund	UNMIK	UN Mission in Kosovo
IMR	Infant Mortality Rate	UNODC	UN Office for Drugs and Crime
IOM	International Organisation for	UNRC	UN Resident Coordinator
	Migration		
IT	Information Technology	UNV	UN Volunteer Programme
LEAP	Local Environmental Action Plan	US	United States of America
LEHAP	Local Environmental Health Action	USAID	United States Agency for
	Plan		International Development
M&E	Monitoring and Evaluation	USI	Universal Salt Iodisation
MCH	Maternal and Child Health	VANE	Violence, Abuse, Neglect &
			Exploitation
MDCs	Municipal Development Committees	VCCT	Voluntary Confidential
			Counselling and Testing
MDGs	Millennium Development Goals	WB	World Bank
MDGR	Progress Report on the MDGs	WFP	World Food Programme
MFA	Ministry of Foreign Affairs	WG	Working Group
MICS	Multiple-Indicator Cluster Survey	WHO	World Health Organisation
MoES	Ministry of Education & Sport	WTO	World Tourism Organisation
MoF	Ministry of Finance		
МоН	Ministry of Health		
MoI	Ministry of Interior		